



MCE Clerk <clerk@mcecleanenergy.org>

MCE>Comment on MCE Marin IJ articles

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To: "clerk@mcecleanenergy.org" <clerk@mcecleanenergy.org>
Cc: Stephanie Andre <sandre@cityoflarkspur.org>

Thu, Oct 30, 2025 at 3:24 PM

Please find attached letter from me, a 15 year MCE ratepayer, commenting on MCE in the Marin IJ.
Please forward my letter to your Board members.
kindest regards~
Ted

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2 attachments

 **30OCT25 MCE Board letter.pdf**
23K

 **MCE series_10-28.pdf**
602K

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30 October 2025

Marin Clean Energy Board of Directors
1125 Tamalpais Avenue
San Rafael, CA 94901

Re: Pattern of Increasingly Large Quarterly Losses, Marin IJ articles

Dear MCE Board Members:

My how time flies. It was over sixteen years ago, in May of 2009, when I sat down with Charles McGlashan and he shared his plans for a local Marin Community Choice Aggregator. Marin Clean Energy now contracts for power for four counties, 38 member communities and over 585,000 customer accounts. If Charles could only see MCE now.

I read the attached Marin IJ articles with alarm and wanted to provide my concerns as a long time MCE ratepayer and solar customer. Specifically, the YTD operating loss of \$26.9M—highlighted as significant and unsustainable by stakeholders and independent reviewers—including the ~\$200M wholesale energy cost increase, the \$2.9M personnel cost increase, \$1.7M G&A cost increase and \$1m in professional cost overruns—require robust oversight, policy review and corrective action.

My recommendations, as a decades-long MCE ratepayer, are:

- **Convene a standing finance committee** with board level oversight and accountability to perform root cause analysis, policy review [including the use of reserve funds to smooth power cost fluctuations], and recommendations.
- **Review CEO key performance indicators [KPIs]** given Clean Coalition's letter on rates, consecutive large quarterly operating losses, and power purchase expense increases.
- **Develop a documented corrective action plan**, assigning KPIs to management.
- **Review and revise internal controls**, which are adopted by the Board and monitored by the Finance committee.

I fully support efforts by our Larkspur representative, together with her fellow Board members, for greater transparency and accountability. The last thing we need is for Charles' brilliant idea of local clean energy communities to be turned into such a smoking hole in the ground that we have no option but to rely on the investor-owned utilities again.

Sincerely,


Ted Horton

cc: Larkspur Vice Mayor Stephanie Andre